2021 The Posse Foundation Annual Report

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Dear Friends,





The events of the last few years have been stark reminders of the need for great leadership. Our country is still struggling diversity and team have also been with racism, environmental injustice, the employed to great effect outside of Posse, erosion of women's rights and the impediments to civil discourse. We need leaders in every field, from every walk of life, who are of strong character, vision, and intellect. We need leaders who can prioritize equity and inclusion and know how to connect across difference.

For 33 years, The Posse Foundation has been working to build a diverse network of leaders for the United States. Posse Scholars are recruited from our nation's biggest cities and chosen for their exceptional academic and leadership potential. Over 90 percent go on to graduate from Posse's phenomenal college socioeconomic, racial, and gender and university partners, who provide full-tuition funding, mentoring, and other supports. Not surprisingly, Posse graduates enter the workforce well positioned to climb the ranks in their chosen fields.

Last year, we reached an incredible milestone with the selection of the 10,000th Posse Scholar. A program that began in 1989 with five pioneering students and a single partner institution, Vanderbilt University, has become a movement. Today Posse supports thousands of young leaders from more than 20 cities across the country. Our partner colleges have awarded an astonishing \$1.8 billion in life-changing scholarships to date.

Despite our tremendous growth over the decades, the Posse model remains grounded in a few basic insights:

- ·Leadership ability and aptitude for college are abundant in all communities.
- Teams can have a powerful impact on individual performance.

• Diversity in leadership is the key to positive, systemic change.

These three bedrock ideas have proven a

reliable foundation, informing every

aspect of our strategy and development as an organization. And while the ideas of we remain the only need- and race-neutral national college initiative serving mostly low-income, underrepresented students. Our reliance on strength and merit as a guiding framework sets us apart.

Posse's success is rooted in the efforts and generosity of many individuals, organizations and institutions. From our partner colleges and universities and industry-leading career program partners to donors, board members and staff, the Posse community runs deep and wide. Our community represents a broad spectrum of political, religious, identities. We are unified in our commitment to Scholars' success and in the knowledge that diversity is the key to our collective flourishing.

Posse Scholars embody our hopes for a more just and equitable future. Throughout the pages of this Report are quotes from some of the impressive leaders who have participated in the program and are now making their way in their careers as proud Posse alumni. Included among them is a particle physicist, an emergency medicine physician, a T.V. writer, a CEO of a sustainability firm, a New York assembly member, and a college dean, to name a few. They are building successful careers in a wide range of professions and, most important, bringing with them a commitment to expanding opportunities for others.

Thank you to the legion of Posse supporters who make our success possible and to our alumni community, who are helping to make our shared world better.

Sincerely, Idsoral Eal



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Mission

The Posse model works for both students and college campuses and is rooted in the belief that a small, diverse group of talented students—a Posse—carefully selected and trained, can serve as a catalyst for increased individual and community development. As the United States becomes an increasingly multicultural society, Posse believes that the leaders of the 21st century should reflect the country's rich demographic mix. The key to a promising future for our nation rests on the ability of strong leaders from diverse backgrounds to develop consensus solutions to complex social problems. Posse's primary aim is to train these leaders of tomorrow.

Concept

Posse started in 1989 because of one student who said, "I never would have dropped out of college if I'd had my posse with me." The Posse Foundation identifies public high school students with extraordinary academic and leadership potential who may be overlooked by traditional college selection processes. The Foundation extends to these students the opportunity to pursue personal and academic excellence by placing them in supportive, multi-cultural teams—Posses—of 10 students. The Foundation's partner colleges and universities award Posse Scholars full-tuition leadership scholarships.

Goals

- 1 | To expand the pool from which top colleges and universities can recruit outstanding young leaders from diverse backgrounds.
- 2 | To help these institutions build more interactive campus environments so that they can be more welcoming for people from all backgrounds.
- 3 | To ensure that Posse Scholars persist in their academic studies and graduate so they can take on leadership positions in the workforce.

JOHNATHAN NIEVES Emergency Medicine Physician Saint Francis Hospital

Dickinson College, B.S. Stony Brook University School of Medicine, M.D.

EXAMPLE 1 MERGENCY MEDICINE is a unique specialty in that it serves as a safety net for the most vulnerable populations in our society. I credit my ability to be vocal and advocate for patients to the leadership training I received through Posse at Dickinson College. Posse teaches how to innovate, lead, resolve conflict, solve problems, communicate clearly and empower others. I make every effort to pass these skills on to rotating medical students and resident trainees."

Program Components

THE DYNAMIC ASSESSMENT PROCESS

Posse's Dynamic Assessment Process (DAP) is a unique evaluation method that identifies young leaders with great potential.

Running from September through December each year, DAP finds students who might be missed by the traditional admissions criteria at highly selective schools but who can excel on campus. DAP uses nontraditional forums to evaluate potential, offering nominated students an opportunity to demonstrate their intrinsic leadership ability, their skill at working in a team setting, and their motivation and drive to succeed.

DAP has proven to be an extremely effective tool. Using the three-part process, which includes group and individual interviews, Posse staff and partner college administrators ultimately select a diverse gro up of 10 students — a Posse — for each institution.

PRE-COLLEGIATE TRAINING

Posse's Pre-Collegiate Training (PCT) helps Scholars develop as leaders before they matriculate at college.

From January to August of their senior year in high school, newly selected Scholars meet weekly with Posse peers and staff for two-hour workshops that address four areas:

- 1 | Academic excellence
- 2 | Team building and group support
- 3 | Cross-cultural communication
- 4 | Leadership and becoming an active agent of change

CAMPUS PROGRAM

The four-year Campus Program works to ensure the retention of Posse Scholars and to increase the impact of the program on campus.

Posse staff visit each school four times annually for meetings with Scholars, campus liaisons and mentors. During a Posse's first two years on campus, Scholars meet with their mentor weekly as a group and individually every two weeks.

Posse also facilitates a weekend-long PossePlus Retreat for each of its partner schools in the spring. Attended by members of the student body, faculty and administration, PossePlus Retreats explore an important social issue identified by Scholars.

CAREER PROGRAM

The Career Program connects Posse Scholars and alumni to highly coveted professional development opportunities.

By partnering with industry-leading companies and organizations and establishing affiliations with first-tier graduate and professional schools, the Career Program gives Scholars tools to secure competitive internships and leadership-track jobs in a wide range of fields.

The Career Program has five components:

- 1 | Internships
- 2 | Career Development Workshops
- 3 | Career Coaching
- 4 | Graduate + Fellowship Programs
- 5 | The Alumni Network



University of Michigan, B.A.

A SATV WRITER you have to learn to work well with others because it's so collaborative. Posse definitely challenges you to grow that skillset, which is critically important, no matter the field. It explains why so many of the alumni that I know, from across the country, are doing such incredible things and thriving. Were it not for Posse, I likely would have chosen a different path and might not have ended up pursuing my current passion. I so cherish my Posse experience at UMich and am grateful for the many opportunities it made possible."

ERIKA J. SMITH Dean of the College Connecticut College

Lehigh University, B.S. Harvard Graduate School of Education, Ed.M. Brandeis University Heller School for Social Policy and Management, Ph.D.

S A BLACK WOMAN on predominantly white campuses, I am often reminded of how meaningful it is for historically excluded students to see someone who looks like them in a position to which they might aspire one day—as it was for me to have that representation when I was a student myself. "

VINCE GREER Dean of Students, Pitzer College

DePauw University, B.A. Northeastern University, Ed.M.

EXAMPLE A PATHWAY for me to access

A PATHWAY for me to access a quality education, gain exposure to different viewpoints and perspectives, and develop meaningful and enduring relationships. I have dedicated my life's work to eradicating structural barriers in higher education. I see my role as helping to shape some of the brilliant minds of this generation to be more inclusive and compassionate leaders."

College + University Partners

The Posse Foundation thanks its college and university partners. In 2021, the Foundation's undergraduate partners awarded more than 800 Posse leadership scholarships totaling \$173 million to students across the country.

Agnes Scott College **Babson College** Bard College* Boston University* Brandeis University* Bryn Mawr College* Bucknell University** California Institute of the Arts **Carleton** College **Case Western Reserve** University** Centre College* Colby College The College of Wooster Connecticut College* Cornell College* **Cornell University** Davidson College* **Denison University DePauw University* Dickinson College** Franklin & Marshall College* The George Washington University

Hamilton College Hobart and William Smith Colleges* Illinois Wesleyan University Kalamazoo College Lafayette College* Lawrence University Lewis & Clark College* Lehigh University Macalester College Middlebury College** Mount Holyoke College Northwestern University **Oberlin College** Pepperdine University Pomona College* **Purdue University Rhodes** College **Rutgers University-New Brunswick** Sewanee: The University of the South Smith College St. Olaf College*

Syracuse University Texas A&M University*** **Trinity College** Tulane University* Union College University of California, Berkeley University of Michigan University of North Carolina School of the Arts University of Notre Dame University of Puget Sound University of Rochester University of Virginia** University of Wisconsin-Madison*** Vanderbilt University Vassar College Villanova University Wellesley College Wesleyan University Wheaton College William & Mary

An asterisk (*) represents an additional cohort of Scholars recruited by the institution each year. For example, Boston University is a dual-program partner and recruits Posses from two different pro each year, awarding as total of 20 Posse Scholarships annually.

Career Program

Posse proudly partners with outstanding companies, organizations and institutions that help Scholars and alumni transition from being leaders on campus to becoming leaders in the workforce.

20th Century Fox Care USA AAR Corp CBRE AB **CBS** Television AbbVie Studios **Change Healthcare** The Ad Council Chemonics Abt Associates International Acadian Asset Chick-fil-A Management Church Mutual Adler Planetarium City Year After-School All-Stars Akamai Technologies CME Group AllianceBernstein **College Success** Foundation Allstate Compass Lexecon Amazon CoStar American Honda **Credera Consulting** Motor Co., Inc. Crossroads for Kids, American Museum of Natural History **Crown Castle** Amerinrise Financial CVS Health AmeriVet Securities DC Public Library Angelo Gordon Dell EMC Aon Arnold Ventures Deloitte **Deutsche Bank** The Art Institute of **DGC** International Chicago Arts in the Armed Direct Energy Forces **Double H Ranch** The Asia Society Dow Jones The Associated Press DREAM Bank of America DTCC Merrill Lynch DT Global Barclays Edelman **Berkshire Hathaway Education Forward DC** Specialty Insurance Endeavor Biogen **Entergy Corporation** Bloomberg **Epic Systems Blue Cross Blue** Evive Shield Exact Sciences **BMO** Harris **Exelon** Corporation **BNP** Paribas Express **Boston Health Care** FY for the Homeless Facebook Boston Lawyers Fanatics Group **Fidelity Bank** Breakthrough **Fidelity Investments** Collaborative Brightsphere Fiduciary Trust Company The Brookings **Field Museum** Institution **Brooklyn Bridge Park First Horizon Bank** Conservancy First Republic Bank Brooks Automation, Fiver Children's Inc. Foundation C5 Youth Foundation Forbes Tate Calpine Corporation Forum One **Canital Group** Freddie Mac Capital One

The Fresh Air Fund Health Institute The Friedkin Group Lucid Friendship Public Mass Audubon Charter Schools Massachusetts Gartner General Hospital The Gersh Agency Mastercard Mattel Girls Who Code The Global Good Fund MAXIMUS Maver Brown LLP Goldman Sachs & Co. Goodwin Procter LLP McGraw-Hill Google McMaster-Carr GSI Environmental Inc. MD Anderson Cancer Hall Capital Partners Center LLC Medline Industries Harlem Village Memorial Hermann Academies Mesirow H-E-B MFS Investment Heidrick and Management Struggles Miami Children's The Hertz Corporation Museum Hill Holliday Midwest Academy HJ Foundation Milbank, Tweed. Hadley & McCloy The Hole in the Wall Gang Camps MiQ Digital Horizon Therapeutics Moody's Corporation How Big Is Your Morgan Stanley Dream?! Morgan Stanley The Hudson Companies Investment Management The HYM Investment Group Motorola Solutions Ideas42 Museum of Contemporary Art ITW Museum of Fine Arts, Info Boston InspireNOLA National Grid Institute of NBCUniversal Internationa Education Nestle USA InterSystems Neuberger Berman Corporation New England JLL Aquarium Jones Walker LLP New York City JPMorgan Chase & Co. Economic Development K Allen Consulting Corporation Kaiser Associates (NYCEDC) Kirkland & Filis I I F Newman's Own Kroger Foundation L + M Development NextEra Energy, Inc. Partners Inc. The Nielsen Company Lahey Medical Center Noblis Laitram Corporation Northern Trust Let's Get Ready Northwestern Center Liberty Mutual for Talent Livongo Development Lockton Companies Norwegian Louisiana Public Cruise Line

Oaktree Capital Summer Health Office of U.S. Senator Professions Education Program Elizabeth Warren Ochsner Health Sumo Logic SurveyMonkey Paramount Takeda Parthenon-EY Pharmaceuticals Paul, Weiss **Teach For America Teladoc Health Penguin Random** Thompson Island **Outward Bound** Perella Weinberg Toast, Inc. Toll Brothers, Inc. Phillips 66 The Travelers The Posse Foundation Companies Inc. Princeton-Blairstown **Trust for Public Land** Tudor, Pickering, Holt & Co. Public Defender Turner Broadcasting System **Putnam Investments Uncommon Schools United States Tennis** Association Rad Power Bikes United Talent Agency Raytheon Missiles & University of Chicago Urban Labs **RBC** Capital Markets UniWorld Group, Inc. Rent the Runway Usher's New Look **Richards Kibbe & Orbe** Valley Bank Ventera Vertex **Royal Caribbean** Via International ViacomCBS Russell Investments VICE S&P Global Visa Sagewind Capital Service Year Alliance Vista Equity Partners Shawmut Design & Walgreens The Walt Disney Construction Companies Skadden, Arps, Slate, Meagher & Flom LLP Walter Reed Army Institute of Research Smithbucklin WarnerMedia The Washington Social Finance Center VET Initiative Sony Pictures Wayfair Entertainment Weil, Gotshal & Manges LLP West Monroe Starwood Capital Wetherby Asset Management Starwood Property The Whiting-Turner Contracting State Street Company Corporation WTW Steppenwolf Theatre WorldTeach Success Academies WW

PBS

House

Partners

Center

Propeller

Service

Radio One

Defense

LLP

Roku

Skanka

Sotheby's

Spotify

Group

Trust

PwC

DANIELLE GOONAN

Managing Director, Economic Policy Investments and Grantmaking U.S. Equity & Economic Opportunity The Rockefeller Foundation

Dickinson College, B.A. London School of Economics, M.Sc.

ROM ENSURING I RECEIVED A STELLAR

EDUCATION and setting me up with incredible summer internships to assisting with my fellowship applications, Posse and Dickinson College have helped shape my professional life. The confidence that support provided me ultimately shows up daily in my work, as I try to provide the same mentorship and resources to grantees. Posse and Dickinson modeled the behavior-and now I do, too."



IBRAHIMA BAH

Assistant Professor, Astrophysics and Quantum Field Theory **Johns Hopkins University**

Lafayette College, B.S. University of Michigan, Ph.D.

" **N SCIENCE THE NEED TO BUILD A**

DIVERSE COMMUNITY is paramount, since the novel ideas required for scientific breakthroughs often come from individuals who bring new and different perspectives to hard problems. Understanding how to look for and build such community has been one of the most useful skills that I obtained from Posse. These tools have played an integral role in my development as a scientist."

YESENIA AYALA

Knight-Hennessy Scholar Stanford University

2016 Gilman Scholar, 2017 Truman Scholar Grinnell College, B.A. | Stanford University, M.A.

RECENTLY GRADUATED with a master's in Policy, Organization, and Leadership Studies from Stanford Graduate School of Education and will be starting my master's in Public Policy this fall. Through my studies, I hope to explore educational strategies for enacting societal change that center and promote diversity, equity, and inclusion."

BRYAN STROMER

Senior Product & Customer Insights Manager, Accessibility Amazon

2021 Schwarzman Scholar, Tsinghua University, China Vanderbilt University, B.S.

SAVANNA TOURÉ

Graduate Research Education Fellow, Mayo Clinic 2020 Truman Scholar, 2020 Goldman Scholar Lafayette College, B.S.

AM WORKING TO COMBAT new cancer diagnoses through genomic profiling as part of my graduate research. Being at a patient-centered place, I don't just spend my time in the lab, but also get to engage in meaningful ways with the community. I am so grateful to have found such a place and thankful for the huge role Posse and Lafayette played in getting me here."

Fellowship Programs + Graduate School Affiliates

The Posse Foundation supports Scholars and alumni in their pursuit of graduate and fellowship opportunities.

Since 2014, Posse Scholars and alumni have won more than 500 prestigious national fellowships. In 2021, Posse Scholars and alumni won 68 prestigious national fellowships, including: **Clinton Global Initiative** Ford Foundation Fellowship Davis Projects for Peace Grant Fulbright U.S. Student Program Fund for Education Abroad Gilman International Scholarship Program **Knight Hennessy Scholarship** McNair Scholarship Mellon Mays Undergraduate Fellowship **National Science Foundation Graduate Research Fellowship Program** Thomas J. Watson Fellowship **Tillman Scholarship Udall Scholarship**

Posse currently has affiliations with 12 institutions that offer graduate school fellowship awards to Posse alumni.

Carnegie Mellon University Heinz College of Information Systems and Public Policy Cornell University Law School **Duke University** Fuqua School of Business The George Washington University School of Business Johns Hopkins University Krieger School of Arts & Sciences Northeastern University D'Amore-McKim School of Business Northwestern University Kellogg School of Management Northwestern University Pritzker School of Law Teachers College, Columbia University University of Cambridge, Department of Geography University of Chicago **Booth School of Business** Yale School of the Environment



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Jerra Holdip (Bucknell University) with Civic Nation CEO Kyle Lierman



Genesis Bernardin (Davidson College) with LinkedIn CEO Ryan Roslansky

Nathalie Boadi (Northwestern University) with Ann & Robert H. Lurie Children's Hospital of Chicago CEO Dr. Tom Shanley Fellows Program

The Jeff Ubben Posse Fellows Program awards five outstanding Posse Scholars a prestigious summer internship with an industry leader, along with a \$10,000 stipend. The Posse Foundation congratulates the 2021 Ubben Fellows and thanks the four CEOs and the Governor of California who hosted them.

Emma Tavangari (University of California, Berkeley) with **The Office of Gavin Newsom**, **Governor of California**

David Barbier Jr. (Syracuse University) with **AMC Networks CEO Josh Sapan**

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Arts, Veterans + STEM Initiatives

In addition to its traditional model, The Posse Foundation offers three specialized programs—one serving post-9/11 U.S. veterans, another for students interested in pursuing careers in science, technology, engineering and math (STEM), and now a third program for the performing and fine arts. These initiatives further the Foundation's goal of building a diverse network of leaders for the nation.

ARTS PROGRAM

Bard College California Institute of the Arts University of North Carolina School of the Arts

VETERANS PROGRAM Case Western Reserve University Texas A&M University University of Virginia Vassar College Wesleyan University

STEM PROGRAM

Brandeis University Bryn Mawr College Davidson College Franklin & Marshall College Middlebury College Pomona College Smith College Texas A&M University University of Michigan University of Wisconsin-Madison Wellesley College

SARAH MARTINEZ ROTH Senior Scientist

Vertex Pharmaceuticals

Colby College, B.S. | Georgetown University, Ph.D. Recipient of 2022 Ainslie Alumni Achievement Award

CALC WAS 17 YEARS OLD, I received a phone call that would change the course of my life. On that call I was told that I would be going to Colby College in Waterville, Maine, with eleven other amazing Posse Scholars from New York City.

I am the granddaughter of immigrants, a doctoral graduate from Georgetown University, a recipient of a National Cancer institute/National Institute of Health Doctoral award, and a current senior scientist at Vertex Pharmaceuticals. This is the potential that Posse saw in me, even before I could see it in myself. "

GABRIEL SNASHALL Master of Environmental Science Candidate Yale School of the Environment Wesleyan University, B.S.

THE POSSE VETERANS PROGRAM at Wesleyan provided me with an undergraduate education that complemented, rather than supplanted, my wealth of experience as a servicemember. Today, I am a master's student at the Yale School of the Environment, researching the ways that environmental institutions adapt to social crises. The world-class mentorship I'm receiving at Yale is helping to refine my understanding of how best to improve the social good and to prepare me for a career in academia."



Posse Nation

ATLANTA Year established: 2007 \$134 million in Posse Scholarships from

Bard College **Boston University Brandeis University** The College of Wooster The George Washington University Texas A&M University

BAY AREA

Year established: 2015 \$44 million in Posse Scholarships from

Boston University Lehigh University St. Olaf College* University of Puget Sound

BOSTON

Year established: 1999 \$173 million in Posse Scholarships from

Bryn Mawr College **Bucknell University** Centre College * Rutgers University-New Brunswick Union College

Photo by Oliver Plattner

CHICAGO

Year established: 2000 \$302 million in Posse Scholarships from \$92 million in Posse Scholarships from

Connecticut College **Cornell University DePauw University** Hobart and William Smith Colleges Middlebury College **Oberlin College** Pomona College Trinity College The University of Michigan University of Wisconsin-Madison

D.C. Year established: 2004 \$148 million in Posse Scholarships from Bucknell University Lafayette College Lewis & Clark College Sewanee: The University of the South University of Rochester University of Wisconsin-Madison

HOUSTON Year established: 2012

Colby College

Bryn Mawr College Carleton College

> LOS ANGELES Year established: 2002

Texas A&M University

\$249 million in Posse Scholarships from

Bucknell University Dickinson College Hobart and William Smith Colleges Kalamazoo College Middlebury College Northwestern University Pepperdine University **Tulane University** University of Wisconsin-Madison

AMANDA SEPTIMO **New York State Assembly Member** Vanderbilt University, B.S.

DIVERSITY OF IDENTITIES, EXPERIENCES, AND PERSPECTIVES is essential to crafting good policy. As the youngest woman currently serving in the State Assembly—who was raised in the Hunts Point section of the South Bronx, is the granddaughter of Dominican immigrants, attended a top-tier university in the south, and built a career in activism and government—I bring a unique perspective. It is one grounded in a commitment to building community through concrete action, caring and support. In Posse, we call this dedication to one another "Posse Love," but it is a concept that I carry with me in every part of my work."

MIAMI

Year established: 2009

\$127 million in Posse Scholarships from Davidson College Franklin & Marshall College Hamilton College Mount Holyoke College Pomona College Syracuse University

NEW ORLEANS

Year established: 2011 \$77 million in Posse Scholarships from Case Western Reserve University Illinois Wesleyan University **Tulane University** University of Notre Dame Villanova University

NEW YORK Year established: 1989 \$423 million in Posse Scholarships from

Babson College **Brandeis University** Connecticut College **DePauw University** Franklin & Marshall College Lafayette College Lawrence University Middlebury College Smith College University of Wisconsin-Madison Vanderbilt University Wheaton College

ARTS PROGRAM

Year established: 2021 \$5 million in Posse Scholarships from

Bard College California Institute of the Arts University of North Carolina School of the Arts

VETERANS PROGRAM

Year established: 2012 \$56 million in Posse Scholarships from Case Western Reserve University Texas A&M University University of Virginia

VIRTUAL PROGRAM

Year established: 2020 \$19 million in Posse Scholarships from **Case Western Reserve University**

Cornell College Davidson College Macalester College **Purdue University Rhodes** College St. Olaf College University of Virginia * William & Mary

Institutions with an asterisk (*) recruit an additional cohort of Posse Scholars from that site/program each year

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Partnership Expansion

Posse experienced record-breaking growth, establishing new partnerships with nine schools:

Bard College

California Institute of the Arts Case Western Reserve University Macalester College Purdue University Rutgers University, New Brunswick St. Olaf College University of North Carolina School of the Arts University of Virginia

Ainslie Alumni Achievement Award

Hamilton College alumna **Jessica Moulite** was recognized with the 2021 Ainslie Alumni Achievement Award for her outstanding leadership in journalism. Jessica holds a master's degree at University of Southern California's Annenberg School for Communication and Journalism and is currently pursuing a doctorate in sociology at Howard University.

10,000 Scholars

Posse celebrated a milestone year with the matriculation of the 10,000th Posse Scholar. Since 1989, Posse Scholars have won more than \$1.8 billion in full-tuition scholarships from Posse partner colleges and universities.

90% Graduation Rate

Hundreds of Posse Scholars across the country graduated, joining the ranks of thousands of Posse alumni in the workforce. Posse Scholars graduate at a rate of 90 percent and represent a uniquely diverse network of future leaders.

Lin-Manuel Miranda and CalArts Posse 1

New Arts Program

Conceived in collaboration with Lin-Manuel Miranda and his father, renowned political strategist Luis Miranda, the Posse Arts Program recruited its inaugural class of students. The initiative, which was announced by former First Lady Michelle Obama in 2021, connects art students from cities across the country to top arts-oriented colleges and universities.

Posse Consulting

Posse Consulting represents more than 30 years of diversity, equity and inclusion experience. Drawing on this expertise, we help businesses and organizations across industry and sector to successfully promote integrated diversity, foster cross-cultural communication, create inclusive spaces and develop leaders.

Posse thanks its Consulting clients for their investments in diversity, equity and inclusion.

American Ballet Theatre Bloomberg **Bucknell University Center for Curatorial** Leadership Central Queens and Samuel Field YMCA **Cerevel Therapeutics College Board Comedy Central** Deloitte Department of Public Health, School of Business Massachusetts **Durable Capital** Generation IM The George Washington University Google Harvard University

Henry Street Settlement Intrepid College Prep Johns Hopkins University Lazard Ltd Loran Scholars Foundation Menlo College Mt. Holyoke College National Society of Black Engineers New World Foundation New York University, Stern Office of the State Superintendent of Education **Oregon Tool** PwC Rad Power Bikes **Skadden Arps LLC**

Smith College Southern Vermont College Susquehanna University The College of Wooster The National Board for **Professional Teaching** Standards The Rhodes Trust University Museums at **Colgate University** University of Pennsylvania University of Richmond University of Southern California, Viterbi School of Engineering Value Act Capital Viacom Willett Advisors

COURTNEY BRUNSON Political Law Associate, The Elias Law Group

Mount Holyoke College, B.S | Harvard Law School, J.D.

OSSE COMPLETELY CHANGED THE TRAJECTORY OF MY LIFE. Yes, it provided me with a full-tuition scholarship, which made attending a prestigious, out-of-state college like Mount Holyoke a possibility for me. But it also gave me an on-campus family when my loved ones were hundreds of miles away. It provided me with academic and professional opportunities that helped me hone my skills and grow my networks. And it supported me as I dared to pursue a career in public interest. Today I work for organizations and policymakers who solve problems affecting disenfranchised communities. In these roles, I see my responsibility as helping to expand opportunity and promote equity and accountability."

Posse Gala

The Annual Gala, "Celebrating the Next 10,000," was held on September 23 at Cipriani South Street in New York City.

Emceed by 60 Minutes news correspondent Lesley Stahl and livestreamed worldwide, the event raised \$2.5 million to support the Posse program. The evening's honorees included former University of Wisconsin-Madison Chancellor Rebecca Blank and Vanderbilt Posse alumnus Sulman Usman, the CEO and co-founder of Adaptive Green. SULMAN USMAN CEO & Co-Founder, Adaptive Green Posse Los Angeles Advisory Board Member Vanderbilt University, B.S.

IGHT MONTHS of pre-collegiate training. A means of attending a top school like Vanderbilt. A pathway to the professional world through career partners such as Nielsen and J.P. Morgan. Thanks to the incredible resources Posse provided, I was able to find a passion and career in sustainability.

Since launching Adaptive Green in 2016, we've designed and installed more than half a million square feet of green roofs in New York, D.C., and California. We are helping transform cities into usable and accessible green spaces—to mitigate some of the effects of climate change while helping connect us to a world of nature that I could never imagine as a kid growing up in the Bronx."

Bottom left to right: UW-Madison Alumna Stefanie Henry, Gala Honoree and former UW-Madison Chancellor Rebecca Blank, UW-Madison Alumna Brianna Young.



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INNOVATORS

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Michael Sullivan Gail Sulmers Chanel Summerset* Erika Suttles Donald Sutton Jourdan Sutton* and Farah Sutton* Erik Swart WanYi Sweeting Phyllis Swonk T. Rowe Price Karen Tallman Sam Tang Jennifer Tani and Freedom Nguyen Eric Taslitz Taverni Family Fund Joy and Robert Taylor Manoj Tejwani Helaine Teperman David Tepper Mr. and Mrs. Robert Terry Rachel Teter Nathalie Texier-Guillot Nirav Thakker Clare Thomas Larry Thompson Laura Thorne Thurgood Marshall Academy Michael Ticker Monica Tilani Linda Greer and Michael Tilchin Kristen Robinson and Bijan Toghiani David and Tracie Tolmie Kit and Juergen Tossmann Mark Touhey Augustina Toure Yves Toussaint Katherine Tozer Michael D. Tran* Laura Tranin and Alan Greenstein Daniella Trimble Dana Truesdale Michele Truhe Nicole Tsesmelis* Elizabeth and Robert Tucker Tandra Turner Mohammad Usman Laura Usselman Mehrnaz Vahid Vail Systems, Inc. Harvin Vallabhaneni* Carrie and Todd VanderVeen Sajeev Vasavan DeAndra Vaughan Carolina Veira Aixa Velez* Michael and Nancy Vespoli

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Alice Wright

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Beth Baker Gustavo Balcazar Iulia Baldwin Emily Balkonis Emily Ball Basit Balogun* Camille K. Bangug Samuel Banuelos Danielle Barav-Johnson **Jackson Baril** Anne Barnett Lauren Barth Shamus Bartnett Cecily Baskir and John Freedman Kendall Bass Jeffrey Baxter Robert J. Beck Brittany Bell Laurie Belton Velma Benson Elisiana Begiri* Fraya Berg Kirsten Berger **Rick Bernstein** Kellv Bies Kayla Birchfield Zachary Bishop Margaret Blackerby Toni Blackwell Eric Blaine Hazel Bliss Iulia Blount Mira Bodek Victoria Boegh Maura Boligitz Gramercy Bonilla* Carrie Booher John Bosco Tanja Boskovic Lanphier Thomas and Frances Bosley Iames Bouchard Matthew Bouchard Tracey Boudoin Karen Bowman Darien Boyd* James Boyle Rashida Bradlev Elena Brandford Victoria Bratton Joseph Brau Sarah Brayton Sharyn Brener Alexis Bressler Jasmine Brewer* Gary Briggs Robin Broadnax Rebekah Broussard

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Eric Suss

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Kenneth White

IN-KIND

Dechert LLP Deloitte LLP Edmond Lindsay & Atkins, LLP Mandarin Oriental, Miami Timothy O'Neill Paul Hastings LLP Warner Bros. Discovery

* Posse Alum Donor

Statements of **Financial Position** As of December 31, 2021 and 2020

	2021	2020
SSETS		
Cash and cash equivalents	\$ 19,101,123	\$ 14,828,368
nvestments	111,648,657	90,074,001
Jniversity fees receivable, net	3,150,000	2,800,000
ledges and other receivables, net	2,556,600	11,780,441
repaid expenses and other assets	909,773	913,110
roperty and equipment, net	 160,983	264,805
OTAL ASSETS	\$ 137,527,136	\$ 120,660,725
IABILITIES		
accounts payable and accrued expenses	\$ 938,469	\$ 814,807
oan Payable	1,001,600	2,253,600
Deferred rent	1,565,008	1,089,688
Deferred income	1,913,334	1,750,001
OTAL LIABILITIES	 5,418,411	5,908,096

NET ASSETS (A)(B)

Without Donor Restrictions		
Designated by the Board as operating reserve	13,694,2	59 12,386,603
Designated by the Board for endowment	11,646,0	50 10,090,193
Investment in property and equipment	160,9	33 264,805
Undesignated	21,184,5	71 18,574,885
Total net assets without donor restrictions	46,685,8	63 41,316,486
With Donor Restrictions:		
Restricted for purpose and time	44,616,1	32,729,389
Perpetual in nature	40,806,7	40,706,754
Total net assets with donor restrictions	85,422,8	52 73,436,143
TOTAL NET ASSETS	132,108,7	114,752,629
TOTAL LIABILITIES AND NET ASSETS	\$ 137,527,13	36 \$ 120,660,725

Statements of Activities For the years ended December 31, 2021 and 2020

	FOR THE YEAR ENDED DECEMBER 31, 2021			FOR THE YEAR ENDED DECEMBER 31, 2020			
	Without Donor Restrictions	With Donor Restrictions	Total	Without Donor Restrictions	With Donor Restrictions	Total	
SUPPORT AND REVENUE							
Contributions and grants	\$7,084,551	\$12,257,400	\$19,341,951	\$15,989,140	\$18,170,921	\$34,160,061	
University fees	2,706,667	-	2,706,667	2,566,667	-	2,566,667	
Service fees	1,227,796	-	1,227,796	783,337	-	783,337	
In-kind contributions	358,129	_	358,129	935,801	-	935,801	
Investment income	2,804,684	10,684,736	13,489,420	1,045,330	6,592,113	7,637,443	
Fundraising events, net of direct benefits to donors Net assets released from	3,394,300	-	3,394,300	3,590,211	-	3,590,211	
restrictions (B)	10,955,417	(10,955,417)	_	9,336,846	(9,336,846)	_	
TOTAL SUPPORT AND REVENUE	28,531,544	11,986,719	40,518,263	34,247,332	15,426,188	49,673,520	
EXPENSES Program services							

Program services						
Recruitment and training programs	17,685,362		17,685,362	16,488,538		16,488,538
Supporting services						
Management and general	3,112,653	-	3,112,653	3,347,502	-	3,347,502
Fundraising	2,364,152	-	2,364,152	2,062,151	-	2,062,151
Total Supporting services	5,476,805	_	5,476,805	5,409,653	_	5,409,653
TOTAL Expenses	23,162,167		23,162,167	21,898,191		21,898,191
CHANGE IN NET ASSETS	5,369,377	11,986,719	17,356,096	12,349,141	15,426,188	27,775,329
Net assets - beginning of year	41,316,486	73,436,143	114,752,629	28,967,345	58,009,955	86,977,300
NET ASSETS-END OF YEAR	\$46,685,863	\$85,422,862	\$132,108,725	\$ 41,316,486	\$73,436,143	\$114,752,629

Statements of Cash Flows

As of December 31, 2021 and 2020

	2021		 2020
CASH FLOWS FROM OPERATING ACTIVITIES			
Change in net assets	\$	\$17,356,096	\$ 27,775,329
Adjustments to reconcile change in net assets to net cash provided by operating activities:			
Depreciation and amortization		121,909	126,106
Pledge discount amortization		(65,063)	(16,132)
Deferred rent		475,320	523,288
Contributions restricted to endowment		(100,000)	(12,000,000)
Realized gain on securities		(4,007,278)	(368,608)
Unrealized gain on securities		(6,882,839)	(4,159,794)
Accrued interest		329	15,744
Subtotal		6,898,474	 11,895,933
Changes in operating assets and liabilities			
(Increase) decrease in assets:			
University fees receivable		(350,000)	(280,000)
Pledges and other receivables		1,437,145	2,160,314
Prepaid expenses and other assets		3,337	28,869
Increase in liabilities			
Accounts payable and accrued expenses		123,333	113,685
Deferred income		163,333	93,334
Net Cash Provided by Operating Activities		8,275,622	 14,012,135
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchase of investments		(29,269,343)	(32,891,310)
Proceeds from sale of investments		18,584,804	15,771,167
Purchase of property and equipment		(18,087)	(52,294)
Net Cash Used in Investing Activities		(10,702,626)	 (17,172,437)
CASH FLOWS FROM FINANCING ACTIVITIES:			
Collections of contributions restricted to endowment		7,951,759	4,048,241
Payment of loans		(1,252,000)	-
Proceeds from loan		-	2,253,600
Net Cash Provided by Financing Activities		6,699,759	 6,301,841
NET INCREASE IN CASH AND CASH EQUIVALENTS		4,272,755	3,141,539
Cash and cash equivalents - beginning of year		14,828,368	 11,686,829
CASH AND CASH EQUIVALENTS-END OF YEAR	\$	\$19,101,123	\$ 14,828,368

A. Basis of Accounting

Posse's financial statements have been prepared on the accrual basis of accounting. Posse adheres to accounting principles generally accepted in the United States of America ("U.S. GAAP").

B. Basis of Presentation

Net assets, revenues, gains and losses are classified based on the existence or absence of donor or grantorimposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

Net Assets Without Donor Restrictions – represents resources available for support of Posse's operations over which the Board of Directors (the "Board") has discretionary control and not subject to donor (or certain grantor) restrictions. The Board has designated, from net assets without donor restrictions, net assets for an operating reserve.

Net Assets With Donor Restrictions – represents net assets subject to donor-imposed restrictions. Some donorimposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donors stipulate that resources be maintained in perpetuity. Donor-imposed restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both.

C. Endowment Net Assets

The Board of Posse recognizes that New York State adopted as law the New York Prudent Management of Institutional Funds Act ("NYPMIFA") on September 17, 2010. NYPMIFA replaced the prior law which was the Uniform Prudent Management of Institutional Funds Act ("UPMIFA"). In addition, NYPMIFA created a rebuttable presumption of imprudence if an organization appropriates more than 7% of a donor-restricted perpetual endowment fund's fair value (averaged over a period of not less than the preceding five years) in any year. Any unappropriated earnings will be reflected as net assets with donor restrictions until appropriated.

The Board has interpreted NYPMIFA as allowing Posse to appropriate for expenditure or accumulate so much of an endowment fund as Posse determines is prudent for the uses, benefits, purposes and duration for which the endowment fund is established, subject to the intent of the donor as expressed in the gift instrument. Unless stated otherwise in the gift instrument, the assets in an endowment shall remain in net assets with donor restrictions until appropriated for expenditure by the Board. The Board appropriated for expenditure \$2,791,657 and \$2,647,713 from the cumulative earnings on endowment funds for the years ended December 31, 2021 and 2020, respectively. Therefore, the remaining earnings, if any, are reported as net assets with donor restrictions.

Posse's endowment investment policy is to invest primarily in equities and fixed income securities based on an asset allocation to satisfy its overall endowment financial and investment objectives such as to preserve the principal, protect against inflation, receive stable returns and achieve long-term growth. Posse relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). Annual spending from the endowment fund for program expenses is established by the Board of Directors prior to the beginning of each fiscal year as part of the annual budget process. Unless authorized by the Board of Directors, the appropriations from the endowment funds should not deplete the real dollar value of the endowment fund.

FOR A COPY OF THE AUDITED FINANCIAL STATEMENTS, CONTACT:

The Posse Foundation, Inc. 14 Wall Street, Suite 8A-60 New York, NY 10005

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